# Agenda Item 3

#### **Value and Performance Scrutiny Committee**

### Work programme debate outcomes

#### **General Principles**

After consultation with back-bench councillors the committee this year has decided to run its programme through a series of themes. Each theme will be led by a committee member sometimes supported by small group of colleagues.

The aim of the committee this year in setting themes is to approach its work in a more focused and searching way reducing the number of items on agendas allowing a "select committee approach" to be taken.

A Finance and Performance Panel has been set again this year to give a firm focus on budget delivery, performance and treasury management. Of particular interest to the panel this year will be the reform of council housing finance and the delivery of budget. The Panel will invite the attendance and views of a council tenant representative at appropriate times

The programme remains flexible and open to reorganisation by the committee. A complete review will be undertaken by the Chair and Vice Chair in January 2012

The information that follows shows:

- The themed draft programme and focus
- Current nominations
- Projected agenda schedules
- Forward schedule for the Finance and Performance Panel

# **Value and Performance Scrutiny Committee**

# **Draft Work Programme 11/12**

Theme	Area(s) for focus	Likely Status of Inquiry	Nominated/interested councillors
Asset Management	Lines of inquiry	Select Committee Inquiry:	Councillors van Nooijen and Gotch
	To have an early view of:	Target meeting date: 21 <sup>st</sup> . November	
	<ul> <li>The draft document proposed for consultation with highlighted or listed areas that have changed</li> </ul>		
	<ul> <li>The achievements against the 2009 action plan with areas that remain unachieved highlighted with reasons for delay or change</li> </ul>		
	<ul> <li>The work done in order to identify the gaps and alterations needed based on changing circumstances and demands. Alongside this how these are addresses in the new plan</li> </ul>		
	<ul> <li>An update on the 2009 risk assessment (and any links to the corporate risk register) in particular sections set to ensure we provide maximum value from our asset base</li> </ul>		
Benefits	Focused reporting on progress and outcomes around	Standing Panel. Report back to	Councillors Brown,
Service	value for money principles	committee:	Royce, van Nooijen

Fundamental	Within all of these outcomes how we would compare	T —th D	and Williams
Service Review	nationally (if that is still possible)	Target dates: 7 <sup>th</sup> . December and 26 <sup>th</sup> . March	Lead Member:
Review	Economy - How the overall cost of the service to the local tax payer is being reduced. What the reduction target is, over what period and how we are performing against this. In considering this to see the full effect on our accounts split between subsidy, administration and debt provision     Efficiency - The target for the unit costs of the various process (new claims, change in circumstances etc) over what period and how we are performing against this     Effectiveness - The output measures, but the committee would like to see additions to the normal internal measures and include others that customers might see as a "whole service" so:         - Time taken to perform the various functions i.e. new claims and changes in circumstances         - The number of appeals and success rates         - Accuracy levels         - Queuing times         - Telephone response times         - Abandoned call rate         - Customer feedback on quality and attitudes of staff         - Benefit take up measures with monetary targets	March	Lead Member: Councillor Brown

	It is recognised that the "Economy Measure" above will be linked to the results of the analysis to determine the type of service we are to design. For the committee be told which service elements or outputs within the proposed service design are different from those generally delivered, why and the extra cost of these.		
Finance and Performance Panel	Standing Panel remit:  Current year budget delivery  Performance against service and corporate targets  To act as the "responsible body" within the CIPFA code for the Treasury Management Strategy and service  To understand and review the business planning and treasury management strategy set to meet the reform of council housing finance  To review budget proposals and Medium Term Financial Strategy	Standing Panel Agenda schedule below	Councillors Seamons, Rowley, Brown and Williams Lead Members: Coucillor Seamons
Environmental Services	Reconfiguration of Environmental Health Services to reduce costs  • The current range, status, cost and users of our services	Committee Inquiry  Target date: 12 <sup>th</sup> . September	All committee members
	Any links between these services and other targets and actions within the council		

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	<ul> <li>Options for reductions to meet the target</li> <li>In particular what are the options for the noise nuisance service</li> <li>Communication and wined down plans</li> <li>Houses in Multiple Occupation Licensing:         <ul> <li>Targets within the extended scheme are met</li> <li>Cost and charging base is controlled and reasonable</li> </ul> </li> </ul>	Committee Inquiry  Target date: 26 <sup>th</sup> . March	
Equalities	Service Delivery  To understand the agreed equality objects and outcomes expected from these. To monitor direction of travel and change Service Plan link  Oxford City Council as an employer  No lines of inquiry agreed. Discussion with lead member underway	Select committee inquiry  Target date: 26 March	Councillors Royce and Rowley
	Corporate Performance  Outcome from the corporate assessment to achieve level 2 of the Equalities Framework for Local Government		

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Leisure	To scrutinise outcomes to target from the Fusion	Committee inquiry	All committee
contact	Leisure Services Contract across:	, ,	members
performance	Value for Money	Target date: 21 <sup>st</sup> . November	
	Increased participation		
	<ul> <li>Improvements in quality of service</li> </ul>		
	Outreach work		
	Carbon Management		
	The committee this year is particularly interested in		
	outcomes from outreach programmes and interaction		
	with partners around public health issues		
Additional	Briefing to allow pre scrutiny:	Committee inquiry	All committee
item called		T ( ) ( ) ( )	members
from the	What events have culminated in the breakdown	Target date: 12 <sup>th</sup> . September	
Forward Plan Return of	of the current park and ride management		
Park and Ride	arrangements		
facilities to	<ul> <li>What are the budgetary implications for the council and how will these be managed</li> </ul>		
City Council	What are the service implications for the council		
management	and those using park and ride facilities		
and operation	and those doing pant and nac identices		
Additional	To pre-scrutinise the proposed strategy for trading our	Committee inquiry	All committee
item called	services outside the council. The 10/11 committee		members
from the	interest in particular lay in:	Target date: 12 <sup>th</sup> . September	
Forward Plan	<ul> <li>A proper understanding of risks to the council</li> </ul>		
	in legal, financial and reputation terms		
Trading	<ul> <li>Striking the right balance between service</li> </ul>		
Strategy	delivery and trading and recognising "pinch		
	points"		
	Governance arrangements		

Additional	To pre-scrutinise the Corporate Plan within the	Committee inquiry	All committee
item called	consultation period.		members
from the		Target date: 30 <sup>th</sup> . January 2012	
Forward Plan			

# Value and Performance Scrutiny Committee Agenda Schedules

Dates	Slots and Items
21 <sup>st</sup> . June	Destination Management Organisation – Business Plan
	2. Performance against target – outcome for 10/11
	3. Provisional budget outturn 10/11
	Fusion leisure contact – outturn against targets
	Meeting full
12 <sup>th</sup> . September	Trading Strategy
•	Reconfiguration of Environmental Services
	3. Park and Ride operation and management (briefing)
	Meeting full
21 <sup>st</sup> .	Asset Management – Select committee meeting
November	2. Leisure Contract Performance
	Benefits fundamental service review progress and Panel view
	Meeting Full
5 <sup>th</sup> . January Special meeting	Call-in of CEB decision on the – Call Handling Contract
28 <sup>th</sup> . February	1. HMO update
Rearranged meeting	Pre-decision scrutiny of the Asset Management Plan
26 <sup>th</sup> . March	Equalities – possible Select Committee
	Leisure – further in formation on outreach work
	Benefits fundamental service review. Final report linked to committee lines of inquiry
	4. Vacant slot
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#### **Finance and Performance Panel**

Members: Cllrs. Seamons (Lead member), Brown (VAP Chair), Rowley and Williams

Officers for this meeting: Pat Jones, Nigel Kennedy, Anna Winship, Tim Power, Jane Lubbock

# **Meeting Date:**

23<sup>rd</sup>. September at 2.00pm – papers deadline: morning of the 6<sup>th</sup>. September

Officers for this meeting: Pat Jones, Nigel Kennedy, Anna Winship, Tim Power, Jane Lubbock

Age	enda Item	CEB link	Comment
	1 <sup>st</sup> . Qtr. Spending	21 <sup>st</sup> . Sept	The Panel want to
-	1 <sup>st</sup> . Qtr Performance – to include reporting of service level targets	Absolute deadline 13 <sup>th</sup> Sept (papers published)	report their comments and recommendations to the CEB meeting on the 21 <sup>st</sup> . Sept
3.	Treasury		
	management		Tenant representative
	performance 10/11		not invited for item 5.
	Treasury		
	Management		
	performance 1 <sup>st</sup> . Qtr.		
	Including issues for		
	11/12 strategy		
5. I	Reform of Housing		
	Finance		
6. I	Budget prospects		
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Date: 14<sup>th</sup>. November 2011

Panel only meeting to agree budget review outline

#### Date:

29<sup>th</sup>. November at 5.30pm - papers deadline: morning of the 25<sup>th</sup>.

Officers for this meeting: Pat Jones, Nigel Kennedy, Anna Winship, Tim Power(possibly), Jane Lubbock

Agenda Item	CEB link	Comment
Agenda Item  1. 2 <sup>nd</sup> . Qtr. Spending 2. 2 <sup>nd</sup> . Qtr. Performance— to include reporting of service level targets 3. 2 <sup>nd</sup> . Qtr. Treasury Management Performance including issues for 11/12 strategy 4. Reform of Housing	<b>CEB link 7<sup>th</sup>. Dec</b> Absolute deadline 29 <sup>th</sup> . Nov (papers published)	The Panel will want to report their comments and recommendations to the CEB meeting on the 7 <sup>th</sup> . December  The Consultation Budget and MTFS will be taken as part of the Budget Review Group. Lead Member to agree
Finance (progress)		a timetable for discussion with the Board Member  Invite a tenant
		representative for item 4

### Dates to be agreed

Budget Review October/November to February – dates and outline to be agreed by the Lead Member

Key dates as understood currently:

MTFS – 7<sup>th</sup>. December CEB

Consultation Budget – 7<sup>th</sup>. December CEB

Scrutiny Budget report complete by 27<sup>th</sup>. January Budget proposals from CEB to Council – 8<sup>th</sup>. February

Council agrees budget – 20<sup>th</sup>. February

Reserved meetings – CEB and Council 23<sup>rd</sup>. February

# All based on published schedule

### Date:

3<sup>rd</sup>. February at 2.00pm – papers deadline: morning of 27<sup>th</sup>. January

Officers for this meeting: Pat Jones, Nigel Kennedy, Anna Winship, Tim Power(possibly), Jane Lubbock

Agenda Item	CEB link	Comment
1. 3 <sup>rd</sup> . Qtr. Spending	8 <sup>th</sup> . February	The Panel will want to
2. 3 <sup>rd</sup> . Qtr.	Absolute deadline 31 <sup>st</sup> .	report their comments
Performance  to	January (papers	and recommendations
include reporting of	published)	to the CEB meeting on
service level targets		the 8 <sup>th</sup> . Feb
3. 3 <sup>rd</sup> . Qtr. Treasury		
Management		Invite a tenant
performance		representative for item 6
4. Treasury		
Management		
Strategy 12/13		
5. Final comments on		
"firm" budget		
proposals		
6. Reform of Housing		
Finance		

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